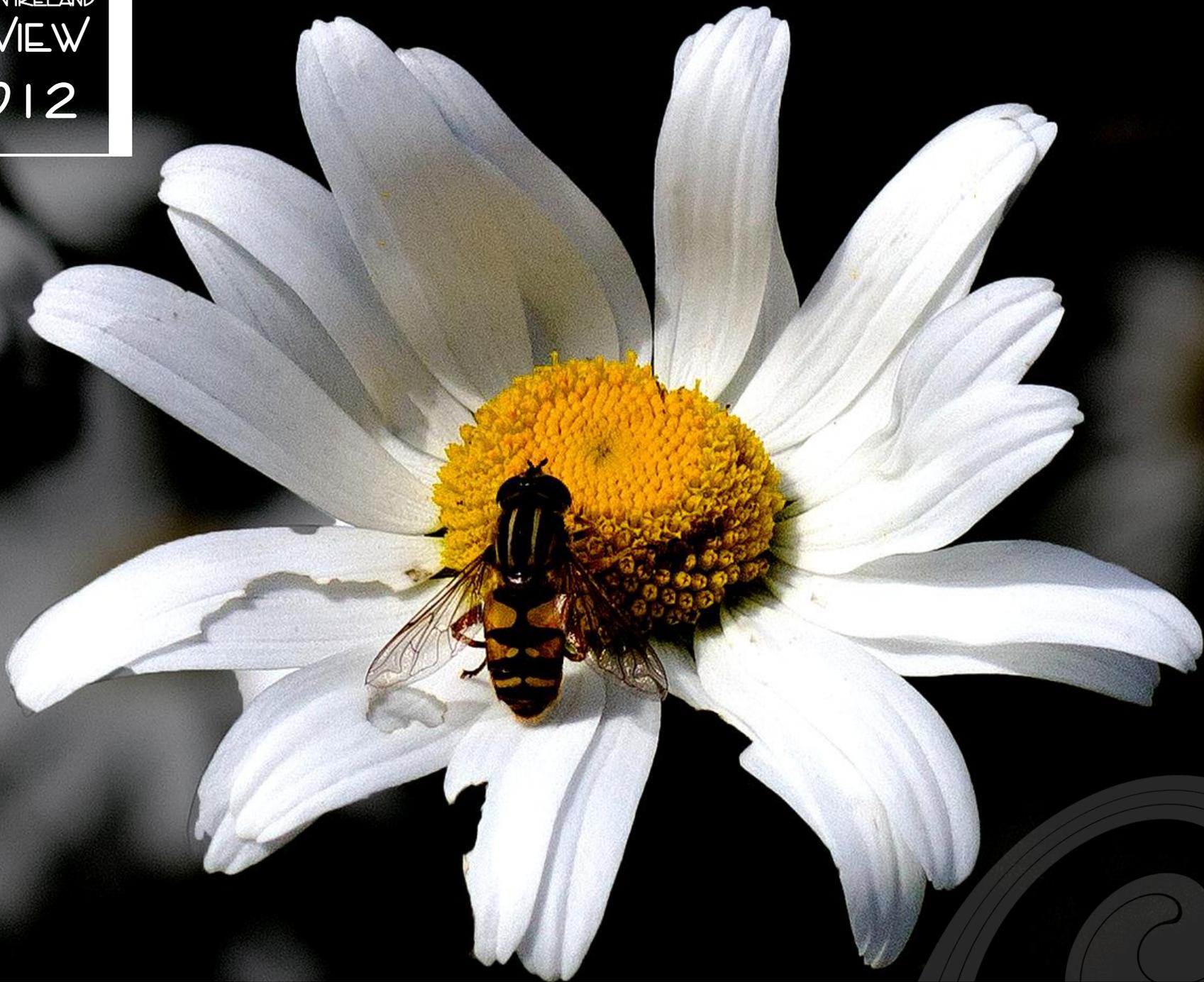


# SUSTAINABLE NORTHERN IRELAND ANNUAL REVIEW 2011-2012

**sustainable ni**

ACHIEVING SUSTAINABLE COMMUNITIES AN IMPLEMENTATION MANUAL FOR LOCAL GOVERNMENT  
THE SUSTAINABILITY AUDIT WATERX (SAMI) A TOOL KIT TO HELP ORGANISATIONS IDENTIFY A SD FRAMEWORK  
THE SUSTAINABILITY EXCHANGE A PLATFORM FOR SHARING SD BEST PRACTICE AND TO GET SUPPORT FROM THE WIDER SD COMMUNITY

CAPACITY BUILDING & KNOWLEDGE TRANSFER  
MENTORING  
BRIEFING NOTES  
SUPPORT SUSTAINABLE NEWSPLETTER  
BESPOKE MAKING THE LINKS BETWEEN THE GOVERNMENT  
TRAINING WAYS SUSTAINABLE NI.ORG  
WELL-BEING COMMUNITY PLANNING  
ECONOMY SOCIETY ENVIRONMENT  
GOVERNANCE  
SUPPORT PARTNERSHIP



SUSTAINABLE NORTHERN IRELAND RECEIVES FUNDING FROM:



SUSTAINABLE NORTHERN IRELAND RUNS THE SUSTAINABILITY AUDIT MATRIX, MANAGES THE SUSTAINABILITY EXCHANGE, PROVIDES ONE-TO-ONE MENTORING, DELIVERS CAPACITY BUILDING TRAINING PACKAGES AND COMMUNICATES INFORMATION ON SUSTAINABLE DEVELOPMENT VIA RESEARCH PAPERS, GUIDANCE DOCUMENTS AND BRIEFING NOTES. VISIT THE WEBSITE FOR MORE INFORMATION ON OUR SERVICES.

[WWW.SUSTAINABLENI.ORG](http://WWW.SUSTAINABLENI.ORG)



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DEVELOPING A SUSTAINABLE FUTURE  
 ACHIEVING SUSTAINABLE COMMUNITIES: AN IMPLEMENTATION MANUAL FOR LOCAL GOVERNMENT  
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## A FRESH HORIZON FOR SUSTAINABILITY

2011/12 was a year of change in Northern Ireland, not least for Sustainable Northern Ireland and its relocation to shared facilities with the Northern Ireland Local Government Association (NILGA). The Sustainable Development Implementation Plan (2011-14) was published, the Climate Change Risk Assessment report was published, The Wildlife (Northern Ireland) Order (1985) was overhauled to become the Wildlife and Natural Environment Act (Northern Ireland) 2011 - which contains a Duty for public authorities to conserve biodiversity - and the Review of Public Administration is once again moving forward.

All these developments are positive steps forward but will need careful consideration, not least for local government, to make sure there is a co-ordinated approach to implementing them.

Climate Change has continued to be an important issue with more information becoming available concerning the specific impacts Northern Ireland is likely to be affected

by. There is on going debate regarding the likelihood of a Northern Ireland Climate Change Bill. Regardless of whether this happens local government will have an increasingly important role to play. Climate change may impact upon councils' abilities to deliver key services without disruption. Some councils are already making plans integrating the change in climatic conditions with operations such as planting schemes, service delivery and flood risk management.

Grow-your-own initiatives have continued to gather momentum. Sustainable Northern Ireland has been involved with the development of a Community Gardens and Allotments Strategy for Belfast City Council. We undertook a study for the Council that showed the level of enthusiasm for more 'grow' schemes, not just within Belfast but across Northern Ireland.

Sustainable Northern Ireland's Board conducted an informal review of the organisation to identify ways that it could better meet the needs of its stakeholders while at the same time realising the constraints that are in place because of the size of the organisation. The conclusion was that the development of a closer partnership with NILGA would benefit both organisations as sustainable development is a common goal. Much of Sustainable Northern Ireland's work programme for 2012-13 will centre on this partnership and the agreed outcomes.

“Operating within the principles of sustainability means the decisions you take have been ‘future-proofed’ to ensure they are the most appropriate and will have the greatest overall impact on, and benefit for, your organisation and your communities”

### Our Plan for 2012/13

The quote above is taken from Sustainable Northern Ireland publication, “*Achieving Sustainable Communities: An Implementation Manual for Local Government*”. Our work programme has been developed inline with our partnership agreement with NILGA and the targets that we have set as part of our agreed output with the Esmée Fairbairn Foundation. The Foundation continue to be one of our primary funders.

Sustainable Northern Ireland will concentrate on developing a more comprehensive communication framework for sustainable development and will work with NILGA to establish a **Local Government Sustainable Development Forum**. More work will be undertaken to increase usage of our Knowledge Transfer Platform—**The Sustainability Exchange**—and to develop a cross-sectoral sustainable development network.

Work will continue on the **Sustainability Audit Matrix** and this will be linked to a measure of sustainable development across Northern Ireland.



**Sustainable Northern Ireland has moved office:**  
**Unit 5B Stirling House, Castlereagh Business Park,**  
**478 Castlereagh Road,**  
**BELFAST, BT5 6BQ**  
**T: 028 9070 9227**  
**E: [info@sustainableni.org](mailto:info@sustainableni.org)**  
**W: [www.sustainableni.org](http://www.sustainableni.org)**  
**SN: [www.sustainabilityexchange.spruz.com](http://www.sustainabilityexchange.spruz.com)**

## SNI'S ACHIEVEMENTS

SNI worked with other organisations to gain **understanding of emerging issues** so that these can be linked in with our own work programme e.g. palm oil, climate change, local transport, food, and health inequality

SNI undertook work to align the criteria within its Sustainability Audit Matrix (SAM) with the questions that OFMDFM will be asking local government as part of their **monitoring exercise on the Duty for Sustainable Development**. This work will enable councils to easily respond to requests by OFMDFM for information

2011-12 was the last year of SNI's Esmée Fairbairn Foundation Funding. SNI undertook a significant amount of work to **reapply for a further three years funding**. This involved gathering comprehensive evidence of the work we had undertaken and being able to demonstrate to the Foundation the difference this work has made for local government. Our new bid was successful

SNI worked with several councils to raise **employee awareness** about sustainable development and individual responsibility

SNI provided **independent reviews** of local government documents including Local Biodiversity Action Plan, Sustainable Development Action Plans, transport plans and presentations

SNI responded to direct **requests for information** including ones on sustainable procurement, integrating sustainable development with employee job specifications, the guidance from OFMDFM on monitoring sustainable development, and developing sustainable development action plans

SNI provided consultancy services to councils to ensure that their new **Corporate Plans** fully embraced the principles of sustainable development. This work included participating in facilitated workshops, running capacity building sessions with council officers, providing feed-back on draft versions of the Plan and providing one-on-one support for officers

SNI worked collectively to **increasing understanding of Climate Change** and how it will impact Northern Ireland's citizens and in particular local government. This has included involvement with the National Risk Assessment as well as practical participation in working groups

SNI participated actively in one councils **development of a strategy on community gardens and allotments**. SNI undertook a detailed baseline assessment of growing space provision, the need for additional space and the wider benefits of citizens becoming involved in 'Growing Communities'

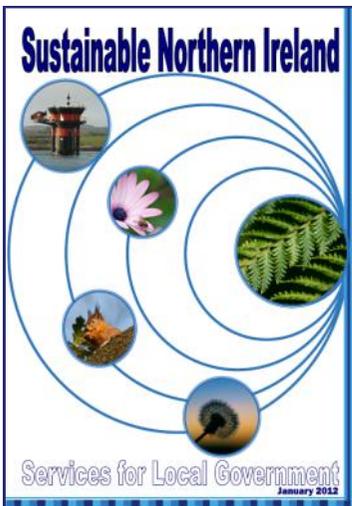
# WHAT SNI DOES FOR LOCAL GOVERNMENT

Our website contains comprehensive information about:

**OUR ACTIVITIES** to inform stakeholders of the services we offer as well as more specific examples of work e.g. the SAM and the Sustainability Exchange;

**OUR PUBLICATIONS** for download of all past issues of our newsletter (sustainABLE), research papers, annual reports and guidance manuals; and

**SUSTAINABLE DEVELOPMENT INFORMATION** on all the latest activities including the published version of the SD Strategy, Implementation Plan and the commitments made by local government.



Sustainable Northern Ireland is committed to the principles of sustainable development and designs work programmes that facilitate organisations to integrate these principles throughout their own operations and business planning functions.

Sustainable Northern Ireland's role is to increase an organisation's understanding of how sustainability is relevant throughout the whole of their business. This helps to increase the effectiveness of communication throughout the organisation as sustainable development links across all departments and all work streams due to its cross-cutting principles.

## Services we provide for Local Government

**Tailor-made Training Packages** using an organisations existing documents (Corporate Plan or Service Level Plans) to explain sustainable development

**One-on-one Support** to mentor officers to communicate sustainable development, write action plans and develop programmes to monitor progress.

**Awareness Raising of Employees** to understand the statutory Duty for Sustainable Development.

**Capacity Building for Elected Members** to increase understanding and application of sustainable development principles for better decision making

**Sustainability Audit Matrix Training for Council Officers** to undertake a sustainability audit and apply the findings to improve integration of sustainable development through all local government services and functions.

This increases efficiency, reduces duplication and creates harmony within the organisation. *Sustainable Northern Ireland does work 'for' and 'on behalf' of local government.*

## Services we provide on behalf of Local Government

**We Lobby Government** to increase recognition of its impact and potential with regard to developing a sustainable Northern Ireland.

**We Disseminate Information** to provide stakeholders with knowledge, examples of best practice and case studies.

**We Produce Guidance Documents** to show the practicalities of how to embed sustainable development within the business practices of an organisation.

**We Publish Newsletters, Briefing Notes & Research Reports** to increase understanding, provide inspiration and increase practical application.

**We Provide a Platform for 'SD Officers' to talk** to increase knowledge sharing and co-ordinated action.

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QUALITY BUSINESS AND LIFE TRAINER  
MENTORING  
SUPPORT TO SUSTAINABLE NEW VENTURES  
BEST PRACTICE HAVING THE LINKS TO SUSTAINABLE GOVERNMENT  
TRAINING WWW.SUSTAINABLENI.ORG  
THE SUSTAINABILITY AUDIT MATRIX (SAM) A TOOLKIT TO HELP ORGANISATIONS IDENTIFY A SD FRAMEWORK CLIMATE CHANGE: WHAT DO YOU THINK?  
THE SUSTAINABILITY EXCHANGE A PLATFORM FOR SHARING SD BEST PRACTICE AND TO GET SUPPORT FROM THE WIDER SD COMMUNITY  
WELL-BEING COMMUNITY PLANNING  
ECONOMY | SOCIETY | ENVIRONMENT  
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# ACHIEVING SUSTAINABLE COMMUNITIES



NEW MANUAL FOR LOCAL GOVERNMENT TO HELP THEM INTEGRATE SUSTAINABILITY THROUGHOUT EVERYTHING THEY DO

In 2007 Sustainable Northern Ireland published a series of guidance manuals following the publication of the Sustainable Development Strategy for Northern Ireland (May 2006). These manuals supported local government in understanding its role regarding the new Duty for Sustainable Development. The manuals are consistently the most popular download on Sustainable Northern Ireland's website.

The publication of a new Sustainable Development Strategy in 2010, the Sustainable Development Implementation Plan in 2011, the uncertainty regarding the Review of Public Administration and austere public spending measures have all resulted in significant changes to central and local government priorities since 2007. To reflect these changes, Sustainable Northern Ireland has updated and restructured the original guidance manual to make the new manual, 'Achieving Sustainable Communities - An Implementation Manual for Local Government' an even more useful tool.

While the concept of sustainable development may seem daunting, this manual demonstrates how local government already contributes significantly to sustainable development. It provides advice on how better co-ordination can create an organisation firmly built on the principles of sustainable development, delivering cost effective services to all citizens.

The manual has been distributed extensively throughout local and central government and is hopefully proving to be a useful reference tool for both policy makers and front of house officers. While the manual has been



A SUSTAINABLE DEVELOPMENT FRAMEWORK INTEGRATED WITH THE ORGANIZATIONS CORE BUSINESS

written for local government much of the content is applicable to central government, business and community organisations.

The manual focuses on how organisations should examine their current operations and business practices and then develop a sustainable development framework based on their operations and practices. Sustainable development is more likely to be taken seriously within the organisation if it can be linked to existing activities. The manual emphasises the fact that in the case of local government their primary purpose is to embrace sustainable development because it exists to increase the well-being and quality of life of its citizens.

# THE SUSTAINABILITY AUDIT MATRIX

Without measurement, we cannot gauge progress nor begin to accurately predict the outcome of various actions we take. Sustainable Northern Ireland's Sustainability Audit Matrix continues to support local government to assess how and where sustainability has been integrated into their policies, practices and functions.

In 2011/12 nearly 50% of district councils have completed the SAM training and are now using it to assess their contribution to Sustainable Development. Sustainable Northern Ireland has set itself a target to increase this number by 20% per annum.

## NEXT STEPS

In order to keep the SAM fresh and relevant we are planning a review with both users and non-users to improve its value across local government.

# WORKING IN PARTNERSHIP

Sustainable Northern Ireland works in partnership with various organisation and groups to maximise our impact and to help influence the integration of sustainability principles with other work programmes.

## NORTHERN IRELAND ENVIRONMENT LINK (NIEL)

For the past five years Sustainable Northern Ireland has shared office space with NIEL and been provided with support services as well as guidance and a sounding board to discuss issues. SNI is exceedingly grateful for this support and although no longer located in the same building the partnership that has developed will be maintained and the two way support structure that has been established will continue to grow.

Other groups that SNI is involved in include Stop Climate Chaos, NIEL's Transport Working Group and a Climate Change and Health Group.

# COMMUNICATION

Sustainable Northern Ireland continues to use a number of different avenues to communicate information on what the organisation is doing as well as information on sustainable development. We communicate via the internet:

- [www.sustainableni.org](http://www.sustainableni.org)
- [www.sustainabilityexchange.spruz.com](http://www.sustainabilityexchange.spruz.com)
- [www.facebook.com/sustainableni](http://www.facebook.com/sustainableni)

We also communicate via meetings, e-mails, our newsletter (**sustainable**), issue specific briefing notes and presentations either at events or to organisational management teams. We are constantly looking for new and improved ways to communicate with our stakeholders.



# THE NORTHERN IRELAND ENVIRONMENT AGENCY CHALLENGE FUND

Sustainable Northern Ireland secured funding from the Northern Ireland Challenge Fund to undertake two projects; both with an ecosystems focus.

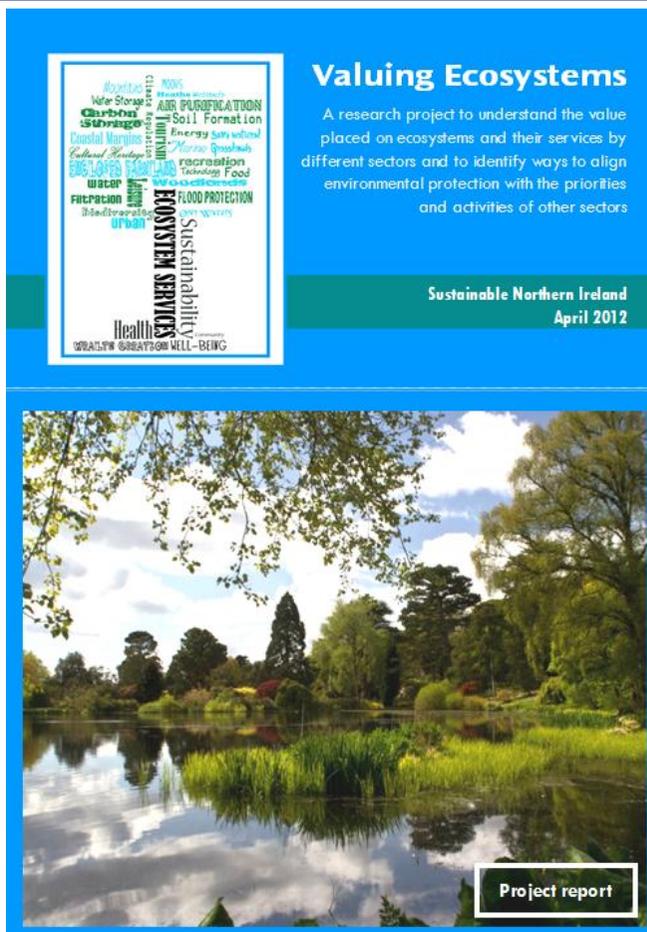
## Valuing Ecosystems

The first Project, 'Valuing Ecosystems' was a research based initiative to increase our understanding of how different sectors (government, community and business) value the environment and recognise the importance of the services provided by ecosystems to their organisations.

The research suggests that better planning is needed to communicate environmental messages and that, while messages need to be consistent, they also need to be tailored to relate specifically to each sector and type of organisation.

More work is needed to convey the importance of ecosystems in creating wealth and the impact organisations have on ecosystems, as well as how interfering with natural cycles can lead to loss of wealth though insurance claims and remediation costs.

The recommendations identified fall into three categories: improving knowledge; helping to adopt and ecosystems approach; and identification of more targeted research.



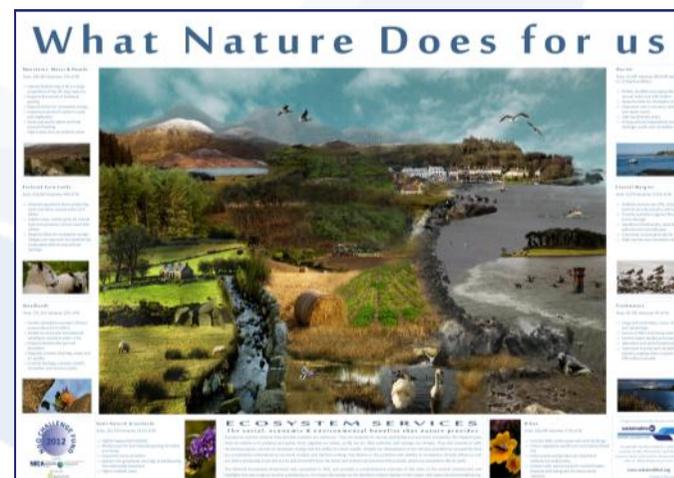
NEW PUBLICATION ON HOW PEOPLE VALUE ECOSYSTEMS

## Visualising Ecosystems

A picture says a thousand words. This is particularly true in an era of mass communication where something that is visually stimulating is more likely to resonate with its audience.

Sustainable Northern Ireland has created a poster to demonstrate the value of ecosystems and 'What Nature Does for us'. Ecosystems and the services they provide underpin our existence. They are essential for human well-being and economic prosperity. We depend upon them to enable us to produce and gather food, regulate our water, purify our air, filter pollution and manage our climate. They also provide us with recreational space, sources of renewable energy and the ability to create wealth. Despite our dependence on the services provided by ecosystems they are consistently undervalued in economic analysis and decision-making.

The poster was distributed schools, government offices and recreational facilities and is supported by additional information on SNI's website. This includes signposting of teaching resources and education resource guides.



THE FINAL POSTER AS PRESENTED TO THE ENVIRONMENT MINISTER

## DIRECTORS' STATEMENT ON THE SUMMARY FINANCIAL STATEMENT

The Directors present herewith the summary financial statement of Sustainable Northern Ireland Ltd for the year ended **31st March 2012** and confirm the following:

- The summary financial statement is not the statutory financial accounts but is a summary of information relating to both the Statement of Financial Activities and the balance sheet;
- The full financial statements from which the summary is derived have been externally examined by an independent auditor; and he has provided an unqualified report;
- The full annual accounts, the external examiners report and the trustees'/directors' report can be obtained on application to Sustainable Northern Ireland Ltd;
- The annual accounts were approved by the Board on **17th September 2012**.

This directors' statement was approved by the board of Directors on **17th September 2012** and signed on its behalf by:

**Patricia Mackey**  
Secretary

## INDEPENDENT AUDITORS' STATEMENT TO THE MEMBERS OF SUSTAINABLE NORTHERN IRELAND LTD

I have examined the summary financial statement of Sustainable Northern Ireland Limited.

### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

The Directors are responsible for preparing the summary financial statement in accordance with applicable law. My responsibility is to report to you my opinion on the consistency of the summary financial statement with the full annual accounts and Directors' Report, and its compliance with the relevant requirements of Section 427 of the Companies Act 2006 and the regulations made thereunder. I also read the other information contained in the summary financial statement and consider the implications for my report if I become aware of any apparent misstatements or material inconsistencies with the summary financial statement.

### BASIS OF OPINION

I conducted our work in accordance with Bulletin 1999/6 "The auditors' statement on the summary financial statement" issued by the Auditing Practices Board for use in the United Kingdom.

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ACHIEVING SUSTAINABLE COMMUNITIES: AN IMPLEMENTATION MANUAL FOR LOCAL GOVERNMENT TRAINING WWW.SUSTAINABLENI.ORG  
THE SUSTAINABILITY ALERT MATRICES: A TOOLKIT TO HELP ORGANISATIONS IDENTIFY A STRONG WORK CLIMATE. CHECK WHAT TO YOU LINK?  
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WELL-BEING COMMUNITY PLANNING  
ECONOMY | SOCIETY | ENVIRONMENT  
GOVERNANCE  
SUPPORT PARTNERSHIP

### OPINION

In my opinion the summary financial statement is consistent with the full annual accounts and directors' report of Sustainable Northern Ireland Ltd for the year ended 31st March 2012 and complies with the applicable requirements of Section 427 of the Companies Act 2006, and the regulations made thereunder.

**Nigel V Skillen FCA**  
**Diamond & Skillen**  
**Chartered Accountants and Registered auditor**  
**Sinclair House,**  
**89/101 Royal Avenue,**  
**Belfast, BT1 1FE**

**17th September 2012**

SNI LTD EXTRACTED STATEMENT OF  
FINANCIAL ACTIVITIES FOR THE YEAR  
ENDED 31ST MARCH 2012

BALANCE SHEET AS AT  
31<sup>ST</sup> MARCH 2012

	GENERAL FUND (UNRESTRICTED)	OTHER PROJECTS (RESTRICTED)	2012 TOTALS	2011 TOTALS
	£	£	£	£
<b>Incoming Resources</b>				
Grants	58,136	-	58,136	44,600
Subscriptions	-	-	-	-
Other income	-	-	-	-
Project income	-	-	-	-
Investment income	39	-	39	56
<b>Total incoming resources</b>	<b>58,175</b>	<b>0</b>	<b>58,175</b>	<b>44,656</b>
<b>Resources Expended</b>				
Employee costs	43,537	-	43,537	35,518
Premises costs	3,126	-	3,126	2,851
Advertising costs	260	-	260	-
General administrative costs	1,020	-	1,020	3,777
Legal and professional fees	1,425	-	1,425	1,425
Programme costs	1,895	-	1,895	-
Other expenses	174	-	174	-
<b>Total resources expended</b>	<b>51,437</b>	<b>0</b>	<b>51,437</b>	<b>43,571</b>
<b>Net incoming resources</b>	<b>6,738</b>	<b>0</b>	<b>6,738</b>	<b>1,085</b>
Depreciation of fixed assets	-	-	-	0
Transfer between funds	-	-	-	0
<b>Net movement in funds</b>	<b>6,738</b>	<b>0</b>	<b>6,738</b>	<b>1,085</b>
Fund balances b/f at 1-April	40,170	-	40,170	39,085
<b>Fund balances c/f at 31-March</b>	<b>46,908</b>	<b>0</b>	<b>46,908</b>	<b>40,170</b>

	2012 £	2011 £
<b>Fixed Assets</b>		
Tangible assets	-	-
	<b>0</b>	<b>0</b>
<b>Current Assets</b>		
Debtors	<b>15,210</b>	3,600
Cash at bank and in hand	<b>48,123</b>	67,245
Creditors: Amount falling due within one year	<b>63,333</b> <b>(16,425)</b>	70,845 (30,675)
<b>Net current assets</b>	<b>46,908</b>	40,170
<b>Total assets less current liabilities</b>	<b>46,908</b>	40,170
<b>Accumulated funds</b>		
<i>Unrestricted income funds:</i>		
General funds	<b>46,908</b>	40,170
<i>Restricted income funds:</i>		
No restricted funds	-	-
<b>Total funds</b>	<b>46,908</b>	40,170

The summary financial statement was approved by the Board of Directors on 17th September 2012 and signed on their behalf by:

  
Mr Sam Knox  
Chairperson of Directors

  
Dr Sue Christie  
Treasurer

## 2011/12 BOARD OF DIRECTORS

CHAIRPERSON SAMUEL KNOX  
VICE CHAIRPERSON MURRAY WATT  
TREASURER SUE CHRISTIE  
HONORARY SECRETARY GARY MCFARLANE

DIRECTORS JOHN BARRY  
EILEEN CAMPBELL  
GRAEME BANNISTER  
IAN LEITCH  
THOMPSON KEATING  
ANNE DONAGHY  
KAREN SMYTH

SECRETARY PATRICIA MACKAY

Sustainable Northern Ireland's Board of Directors meet four times per annum to agree the strategic direction of the organisation and to provide guidance and support to the Sustainable Development Officer.

The Board of Directors is drawn from experience across a wide ranging field including local government, environmental health, policy development, sustainable communities, community development, academia, business and the environment.

In addition to a five year business plan, SNI works towards the targets identified within our Esmée Fairbairn Foundation Work Plan and as of 2012-13 the commitments made within the Memorandum of Understanding we share with the Northern Ireland Local Government Association.

## 2011/12 STAFF MEMBERS

PATRICIA MACKAY SUSTAINABLE DEVELOPMENT OFFICER  
CÉCILE SANDVIK IAEESTE STUDENT PLACEMENT (MAY-JULY 2011)  
NEIL HALLIDAY RESEARCH ASSISTANT (JUNE-OCTOBER 2011)  
ANTHONY MCCLUSKEY RESEARCH ASSISTANT (AUGUST 2011)  
LUCINDA WHITE RESEARCH ASSISTANT (FEBRUARY-MARCH 2012)



SUSTAINABLE NORTHERN IRELAND

UNIT 5B, CASTLEREAQH BUSINESS PARK

478 CASTLEREAQH ROAD, BELFAST, BT5 XXX

T: 028 9070 9227

E: [INFO@SUSTAINABLENI.ORG](mailto:info@sustainableni.org)

W: [WWW.SUSTAINABLENI.ORG](http://WWW.SUSTAINABLENI.ORG)

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